

# Kontron AG

Austria | Technology | MCap EUR 1,302m

4 July 2024

**UPDATE** 



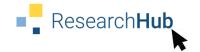
# New major wall box order; est. / PT up, BUY confirmed

#### What's it all about?

Kontron has announced a new major order for its smart charging systems for EVs with an order volume of EUR 120m. Kontron will develop and manufacture smart wall boxes for the European and Chinese markets. The new order marks the second major order since the acquisition of Katek and its subsidiary eSystems. Kontron's strategic focus on IoT solutions in areas like smart trains, solar systems, eMobility, aerospace, and smart factories is paying off. The back-to-back major orders for smart wall boxes secured in 2024, totaling over EUR 320m, indicate strong market demand and Kontron's ability to capitalize on it. We upgrade our estimates and reiterate our BUY rating with a new price target of EUR 35.00 (old: EUR 34.00).

#### BUY (BUY)

Target price EUR 35.00 (34.00)
Current price EUR 19.87
Up/downside 76.1%





#### MAIN AUTHOR

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# Kontron AG

#### Austria | Technology | MCap EUR 1,302m | EV EUR 1,243m

BUY (BUY)

Target price Current price Up/downside EUR 35.00 (34.00) EUR 19.87 76.1% MAIN AUTHOR

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#### New major wall box order; est. / PT up, BUY confirmed

**New order for smart wall boxes**: Kontron has announced a new major order for its smart charging systems for EVs from "a leading German automobile manufacturer". Kontron will develop and manufacture smart wall boxes for the European and Chinese markets. The order consists of the development and delivery of a new generation of intelligent, fully networked charging systems. Series production will commence in Q3 2024 and run until 2028. The order has a volume of EUR 120m.

Leveraging on eSystems' technology: The development of these fully networked charging solutions will leverage the expertise of eSystems, a subsidiary acquired through the recent Katek merger. eSystems' proven "ghostONE" platform offers next level smart charging features, such as dynamic tariff integration and renewable energy integration.

**Back-to-back major orders.** The new order marks the second major order since the acquisition of Katek. In May, Kontron announced that it has been approved to supply smart charging stations for electric vehicles to one of the world's largest car manufacturers, with series production set to begin in July 2024. The initial phase of this contract is valued at a minimum of EUR 200m.

Maintain BUY. Kontron's strategic focus on IoT solutions in areas like smart trains, solar systems, eMobility, aerospace, and smart factories is paying off. The back-to-back major orders for smart wall boxes secured in 2024, totaling over EUR 320m, indicate strong market demand and Kontron's ability to capitalize on it. We continue to believe that the market has not yet accurately priced Kontron as an IoT company and the immense synergy potential from recent purchases, which is reflected in a discount to peers. Following the new order, we upgrade our estimates. We reiterate our BUY rating with an upgraded price target of EUR 35.00 (old: EUR 34.00).

Kontron AG	2021	2022	2023	2024E	2025E	2026E
Sales	1,003	1,064	1,226	1,915	2,068	2,192
Growth yoy	-20.1%	6.1%	15.3%	56.2%	8.0%	6.0%
EBITDA	90	70	126	163	265	283
EBIT	40	-2	86	121	152	173
Net profit	48	243	78	97	126	143
Net debt (net cash)	65	-203	-83	168	68	-36
Net debt/EBITDA	0.7x	-2.9x	-0.7x	1.0x	0.3x	-0.1x
EPS reported	0.74	3.76	1.19	1.48	1.92	2.19
DPS	0.35	1.00	0.50	0.67	0.86	0.99
Dividend yield	1.8%	5.0%	2.5%	3.4%	4.3%	5.0%
Gross profit margin	37.8%	36.9%	40.0%	37.0%	40.0%	40.0%
EBITDA margin	9.0%	6.6%	10.3%	8.5%	12.8%	12.9%
EBIT margin	4.0%	-0.2%	7.1%	6.3%	7.3%	7.9%
ROCE	4.6%	-0.2%	9.5%	12.3%	15.7%	18.1%
EV/Sales	1.4x	1.0x	1.0x	0.8x	0.7x	0.6x
EV/EBITDA	15.4x	15.9x	9.9x	9.2x	5.3x	4.6x
EV/EBIT	34.6x	-553.6x	14.4x	12.4x	9.2x	7.5x
PER	26.7x	5.3x	16.7x	13.4x	10.4x	9.1x

Source: Company data, mwb research



Source: Company data, mwb research

High/low 52 weeks Price/Book Ratio 23.32 / 17.14 2.2x

**Ticker / Symbols** 

ISIN AT0000A0E9W5 WKN A0X9EJ Bloomberg KTN:GR

Changes in estimates

		Sales	EBIT	EPS
2024E	old	1,900	120	1.46
	Δ	0.8%	1.1%	1.1%
2025E	old	2,033	148	1.86
	Δ	1.7%	2.9%	3.0%
2026E	old	2,135	166	2.10
	Δ	2.7%	4.2%	4.3%

#### Key share data

Number of shares: (in m pcs)	65.51
Book value per share: (in EUR)	9.19
Ø trading vol.: (12 months)	0

#### Major shareholders

Ennoconn Corporation	27.5%
Kontron Management	4.9%
Naneva B.V.	5.3%
Free Float	59.0%

#### **Company description**

Kontron AG (formerly S&T AG) is a supplier of information technology (IT) solutions, specializing in Industry 4.0, embedded computer systems and Internet of Things (IoT) technology. Germany, Austria, Switzerland, France, Eastern Europe and North America are its core markets.





#### The following table displays the quarterly performance of **Kontron AG:**

P&L data	Q2 2022	Q3 2022	Q4 2022	Q1 2023	Q2 2023	Q3 2023	Q4 2023	Q1 2024
Sales	245.6	262.4	341.1	277.7	283.2	300.0	365.0	356.1
yoy growth in %	-19.9%	-16.2%	-20.3%	12.4%	15.3%	14.4%	7.0%	28.2%
Gross profit	92.9	97.3	102.3	112.0	120.2	124.3	134.4	155.0
Gross margin in %	37.8%	37.1%	30.0%	40.3%	42.5%	41.4%	36.8%	43.5%
EBITDA	24.8	20.9	7.3	29.6	31.3	34.9	30.2	35.4
EBITDA margin in %	10.1%	8.0%	2.1%	10.7%	11.1%	11.6%	8.3%	9.9%
EBIT	12.5	8.1	-34.7	20.6	22.2	25.0	18.6	22.0
EBIT margin in %	5.1%	3.1%	-10.2%	7.4%	7.8%	8.3%	5.1%	6.2%
EBT	10.4	6.3	-37.5	20.2	19.8	22.3	16.9	18.8
taxes paid	1.5	0.9	-0.8	3.6	2.3	3.4	-5.8	2.1
tax rate in %	14.7%	14.0%	2.1%	17.9%	11.8%	15.1%	-34.1%	11.3%
net profit	12.8	8.3	199.7	16.6	19.0	19.0	23.1	16.3
yoy growth in %	23.0%	-18.0%	1,035.7%	43.1%	48.6%	127.5%	-88.4%	-1.7%
EPS	0.20	0.13	3.14	0.26	0.30	0.30	0.37	0.26





# Investment case in six charts

#### **Business units and end markets**



#### Segmental breakdown in %

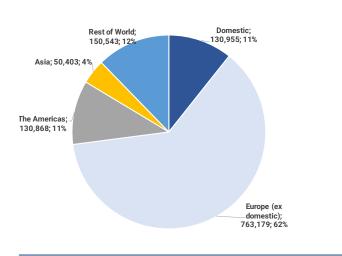
# Software + Solutions 19% Europe 64%

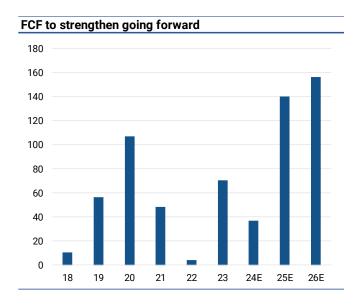
#### Guidance



Agenda 2025: EUR 2bn in sales and EUR 140m in net income

**Regional sales** 









# SWOT analysis

#### Strengths

- Strong and strategic partnership with Foxconn
- Offers comprehensive suite of solutions in IT Service business
- Strong presence in DACH and EE countries
- Has diversified clients and is present in multiple geographies, minimizing concentration risk

#### Weaknesses

- A large part of revenue accrues from IT Services segment, which is a lowmargin business and has low pricing power
- Lacks a scalable platform
- Avionics, one of its target IoT markets, is witnessing a rough phase due to travel restrictions

#### **Opportunities**

- Has a strong presence in medical and transport segments of IoT market, which
  are expected to grow well
- Has sufficient liquidity and balance sheet strength to undertake acquisitions in current market where valuations are attractive
- Margin expansion, as focus shifts to higher margin IoT segment and proprietary products
- Expanding presence in China, one of the fastest-growing IoT markets

#### **Threats**

- A relatively small player in the IoT market and could be hard pressed to defend its turf if a larger player enters its segment
- Dependent on Asia for hardware manufacturing and China for raw material.
   Geopolitical tension in the area could impair its supply chain
- Aggressive acquisitions could drag company's prospects if not properly synergized





# Valuation

#### **DCF Model**

The DCF model results in a fair value of EUR 35.32 per share:

**Top-line growth**: We expect Kontron AG to grow revenues at a CAGR of 3.8% between 2024E and 2031E. The long-term growth rate is set at 2.0%.

ROCE. Returns on capital are developing from 12.3% in 2024E to 14.8% in 2031E.

**WACC**. Starting point is a historical equity beta of 1.05. Unleverering and correcting for mean reversion yields an asset beta of 1.08. Combined with a risk-free rate of 2.0% and an equity risk premium of 6.0% this yields cost of equity of 10.9%. With pre-tax cost of borrowing at 5.0%, a tax rate of 25% and target debt/equity of 0.5 this results in a long-term WACC of 8.5%.

DCF (EURm) (except per share data and beta)	2024E	2025E	2026E	2027E	2028E	2029E	2030E	2031E	Terminal value
NOPAT	102	128	146	153	158	163	167	169	
Depreciation & amortization	42	113	110	108	106	104	103	101	
Change in working capital	-18	-9	-5	-2	-3	-3	-2	-2	
Chg. in long-term provisions	18	5	4	2	2	2	2	2	
Capex	-90	-93	-94	-95	-95	-96	-93	-95	
Cash flow	55	144	161	166	168	171	177	175	2,741
Present value	53	127	131	124	116	109	104	95	1,485
WACC	8.7%	8.7%	8.6%	8.5%	8.5%	8.5%	8.5%	8.5%	8.5%

DCF per share derived from	
Total present value Mid-year adj. total present value Net debt / cash at start of year Financial assets Provisions and off b/s debt Equity value No. of shares outstanding	2,344 2,443 167 63 24 2,314 65.5
Discounted cash flow / share upside/(downside)	35.32 77.8%
Share price	19.87

3.8%
2.0%
14.8%
8.5%

Terminal WACC derived from	
Cost of borrowing (before taxes)	5.0%
Long-term tax rate	25%
Equity beta	1.05
Unlevered beta (industry or company)	1.08
Target debt / equity	0.5
Relevered beta	1.49
Risk-free rate	2.0%
Equity risk premium	6.0%
Cost of equity	10.9%

Sensitivity analysis DCF									
		Share of present value							
ပ္		1.0%	1.5%	2.0%	2.5%	3.0%			
(S)	2.0%	25.0	25.8	26.8	27.8	29.1	2024E-2027E	18.6%	
Change in WACC (%-points)	1.0%	28.1	29.2	30.5	31.9	33.6	2028E-2031E	18.1%	
ge i 6-pc	0.0%	32.0	33.5	35.3	37.4	39.9	terminal value	63.3%	
nar (%)	-1.0%	37.1	39.3	41.9	45.0	48.9			
<u>ਂ</u>	-2.0%	44.1	47.4	51.4	56.5	62.9			

Source: mwb research





#### **FCF Yield Model**

Due to the fact that companies rarely bear sufficient resemblance to peers in terms of geographical exposure, size or competitive strength and in order to adjust for the pitfalls of weak long-term visibility, an Adjusted Free Cash Flow analysis (Adjusted FCF) has been conducted.

The adjusted Free Cash Flow Yield results in a fair value between EUR 24.45 per share based on 2024E and EUR 46.04 per share on 2028E estimates.

The main driver of this model is the level of return available to a controlling investor, influenced by the cost of that investors' capital (opportunity costs) and the purchase price – in this case the enterprise value of the company. Here, the adjusted FCF yield is used as a proxy for the required return and is defined as EBITDA less minority interest, taxes and investments required to maintain existing assets (maintenance capex).

FCF yield in EURm	2024E	2025E	2026E	2027E	2028E
EBITDA	163		283	289	293
- Maintenance capex	25	86	88	89	91
<ul> <li>Minorities</li> </ul>	3		4	5	5
<ul> <li>tax expenses</li> </ul>	15	19	22	23	24
= Adjusted FCF	119	155	168	172	174
A street Mandage Org	4 000	4 000	1 000	1 000	1 000
Actual Market Cap	1,302		1,302	1,302	1,302
+ Net debt (cash)	167		-40	-143	-246
+ Pension provisions	33		37	38	40
+ Off B/S financing	(		0	0	0
- Financial assets	63		63	63	63
- Acc. dividend paymer			133	198	265
EV Reconciliations	104		-199	-366	-535
= Actual EV'	1,406	1,263	1,103	936	767
Adjusted FCF yield	8.5%	12.3%	15.3%	18.4%	22.6%
base hurdle rate	7.0%		7.0%	7.0%	7.0%
ESG adjustment	0.0%		0.0%	0.0%	0.0%
adjusted hurdle rate	7.0%		7.0%	7.0%	7.0%
Fair EV	1,706	2,217	2,406	2,455	2,481
- EV Reconciliations	104	•	-199	-366	-535
Fair Market Cap	1,602	2,256	2,606	2,821	3,016
No. of shares (million)			66	66	66
Fair value per share in			39.77	43.06	46.04
Premium (-) / discoun	t (+) 23.1%	73.3%	100.2%	116.7%	131.7%
Sensitivity analysis FV	1				
	F 00/	40	F.4	50	(1
	5.0% 35		54	58	61
Adjuste	6.0%		46	49	52
d hurdle	7.0% 24		40	43	46
rate	8.0% 21	30	35	38	41
	9.0% 19	27	32	35	38

Source: Company data; mwb research

Simply put, the model assumes that investors require companies to generate a minimum return on the investor's purchase price. The required after-tax return equals the model's hurdle rate of 7.0%. Anything less suggests the stock is expensive; anything more suggests the stock is cheap. **ESG adjustments might be applicable.** A high score indicates high awareness for environmental, social or governance issues and thus might lower the overall risk an investment in the company might carry. A low score on the contrary might increase the risk of an investment and might therefore trigger a higher required hurdle rate.

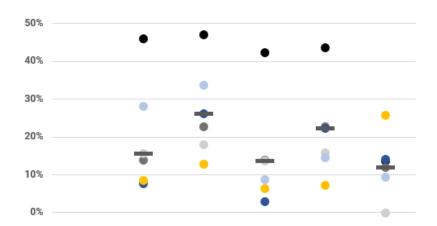




#### Peer group analysis

A peer group or comparable company ("comps") analysis is a methodology that calculates a company's relative value — how much it should be worth based on how it compares to other similar companies. Given that **Kontron AG** differs quite significantly in terms of size, focus, financial health and growth trajectory, we regard our peer group analysis merely as a support for other valuation methods. The peer group of Kontron AG consists of the stocks displayed in the chart below. As of 4 July 2024 the median market cap of the peer group was EUR 23,736m, compared to EUR 1,302m for Kontron AG. In the period under review, the peer group was more profitable than Kontron AG. The expectations for sales growth are lower for the peer group than for Kontron AG.

#### Peer Group - Key data



-10% 4-Jul-24	Market Cap (EURm)	EBITDA margin 2024	EBITDA margin 2025	EBIT margin 2024	EBIT margin 2025	Sales CAGR 2023-2026
Cadence Design Systems Inc	80,375	46.0%	47.2%	42.4%	43.8%	13.7%
<ul><li>Seagate Technology Holdings PLC</li></ul>	20,170	14.0%	22.9%	14.0%	22.8%	12.1%
<ul> <li>Logitech International SA</li> </ul>	15,447	15.6%	18.1%	13.7%	16.0%	0.0%
<ul> <li>Western Digital Corp</li> </ul>	23,736	7.6%	26.3%	3.1%	22.3%	14.1%
<ul><li>Intel Corp</li></ul>	123,182	28.1%	33.8%	8.9%	14.6%	9.3%
<ul> <li>Kontron AG</li> </ul>	1,302	8.5%	12.8%	6.3%	7.3%	25.9%
- Peer Group Median	23,736	15.6%	26.3%	13.7%	22.3%	12.1%

Source: AlphaSense, mwb research

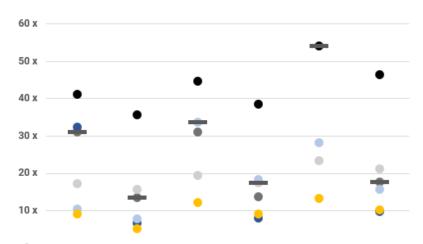




Comparable company analysis operates under the assumption that similar companies will have similar valuation multiples. We use the following multiples: EV/EBITDA 2024, EV/EBITDA 2025, EV/EBIT 2024, EV/EBIT 2025, P/E 2024 and P/E 2025.

Applying these to Kontron AG results in a range of fair values from EUR 34.09 to EUR 80.35.

#### Peer Group - Multiples and valuation



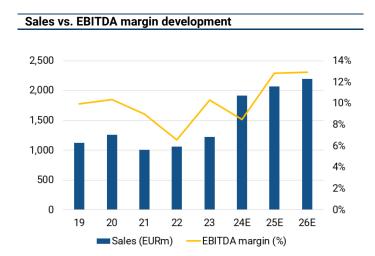
4-Jul-24	EV/EBITDA 2024	EV/EBITDA 2025	EV/EBIT 2024	EV/EBIT 2025	P/E 2024	P/E 2025
<ul> <li>Cadence Design Systems Inc</li> </ul>	41.3x	35.8x	44.8x	38.6x	54.2x	46.5x
<ul> <li>Seagate Technology Holdings PLC</li> </ul>	31.2x	13.8x	31.2x	13.8x	114.0x	17.8x
<ul> <li>Logitech International SA</li> </ul>	17.3x	15.8x	19.6x	17.7x	23.5x	21.3x
<ul> <li>Western Digital Corp</li> </ul>	32.6x	6.9x	80.9x	8.1x	9999.0x	10.0x
<ul><li>Intel Corp</li></ul>	10.7x	8.0x	33.9x	18.4x	28.4x	15.9x
<ul> <li>Kontron AG</li> </ul>	9.2x	5.3x	12.4x	9.2x	13.4x	10.4x
- Peer Group Median	31.2x	13.8x	33.9x	17.7x	54.2x	17.8x
Fair Value (EUR)	74.47	52.62	59.64	37.91	80.35	34.09

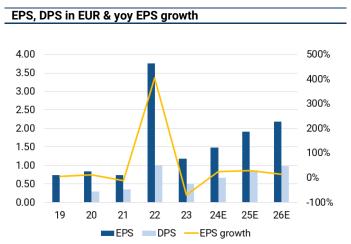
Source: AlphaSense, mwb research



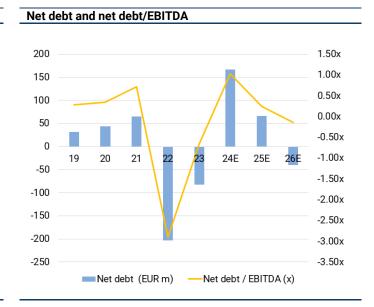


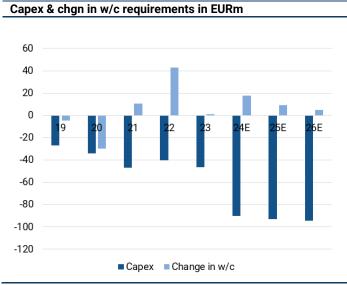
# Financials in six charts

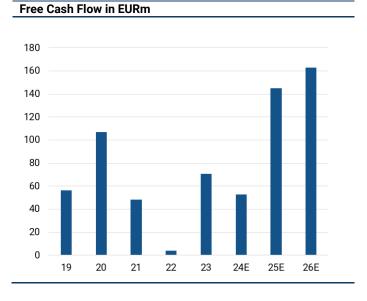




#### **ROCE vs. WACC (pre tax)** 20% 18% 16% 14% 12% 10% 8% 6% 4% 2% 0% 19 20 21 22 23 24E 25E 26E -2% ROCE WACC pre tax











# Financials

Profit and loss (EURm)	2021	2022	2023	2024E	2025E	2026E
Net sales	1,003	1,064	1,226	1,915	2,068	2,192
Sales growth	-20.1%	6.1%	15.3%	56.2%	8.0%	6.0%
Change in finished goods and work-in-process	21	23	25	19	21	22
Total sales	1,024	1,087	1,251	1,934	2,089	2,214
Material expenses	645	694	760	1,226	1,262	1,337
Gross profit	379	393	491	709	827	877
Other operating income	15	20	15	34	37	39
Personnel expenses	238	259	292	446	463	489
Other operating expenses	66	84	89	134	137	145
EBITDA	90	70	126	163	265	283
Depreciation	25	24	24	25	86	88
EBITA	65	46	102	137	178	195
Amortisation of goodwill and intangible assets	25	48	15	16	27	22
EBIT	40	-2	86	121	152	173
Financial result	-8	-9	-7	-6	-3	-3
Recurring pretax income from continuing operations	32	-11	79	115	149	170
Extraordinary income/loss	0	0	0	0	0	0
Earnings before taxes	32	-11	79	115	149	170
Taxes	2	2	4	15	19	22
Net income from continuing operations	30	-13	76	100	130	148
Result from discontinued operations (net of tax)	19	256	3	0	0	0
Net income	49	243	78	100	130	148
Minority interest	-1	1	-0	-3	-4	-4
Net profit (reported)	48	243	78	97	126	143
Average number of shares	64.96	64.83	65.51	65.51	65.51	65.51
EPS reported	0.74	3.76	1.19	1.48	1.92	2.19

Profit and loss (common size)	2021	2022	2023	2024E	2025E	2026E
Net sales	100%	100%	100%	100%	100%	100%
Change in finished goods and work-in-process	2%	2%	2%	1%	1%	1%
Total sales	102%	102%	102%	101%	101%	101%
Material expenses	64%	65%	62%	64%	61%	61%
Gross profit	38%	37%	40%	37%	40%	40%
Other operating income	1%	2%	1%	2%	2%	2%
Personnel expenses	24%	24%	24%	23%	22%	22%
Other operating expenses	7%	8%	7%	7%	7%	7%
EBITDA	9%	7%	10%	9%	13%	13%
Depreciation	2%	2%	2%	1%	4%	4%
EBITA	7%	4%	8%	7%	9%	9%
Amortisation of goodwill and intangible assets	3%	5%	1%	1%	1%	1%
EBIT	4%	-0%	7%	6%	7%	8%
Financial result	-1%	-1%	-1%	-0%	-0%	-0%
Recurring pretax income from continuing operations	3%	-1%	6%	6%	7%	8%
Extraordinary income/loss	0%	0%	0%	0%	0%	0%
Earnings before taxes	3%	-1%	6%	6%	7%	8%
Taxes	0%	0%	0%	1%	1%	1%
Net income from continuing operations	3%	-1%	6%	5%	6%	7%
Result from discontinued operations (net of tax)	2%	24%	0%	0%	0%	0%
Net income	5%	23%	6%	5%	6%	7%
Minority interest	-0%	0%	-0%	-0%	-0%	-0%
Net profit (reported)	5%	23%	6%	5%	6%	7%



Balance sheet (EURm)



2025E

2026E

2024E

Decodure   189   217   217   217   217   217   217   217   217   217   217   217   217   217   217   217   217   217   217   332   218   335	30 107	130	156	102	72	104	Intangible assets (exl. Goodwill)
Financial assets	17 217	217	217	217	189	208	Goodwill
Inventories	388	382	375	110	95	133	Property, plant and equipment
Inventories	63 63	63	63	63	55	74	Financial assets
Accounts receivable         265         202         252         367         397           Other current assets         26         30         26         26         20         20           Liquid assets         308         565         346         83         84           Deferred charges and prepaid expenses         0	91 775	791	811	493	412	519	FIXED ASSETS
Other current assets         26         30         26         26         26           Liquid assets         308         565         346         83         84           Deferred taxes         0         0         0         0         0           Deferred charges and prepaid expenses         47         39         26         67         72           CURRENT ASSETS         833         1,029         878         862         907           TOTAL ASSETS         1,352         1,441         1,371         1,672         1,698           SHAREHOLDERS EQUITY         419         634         602         669         755           MINORITY INTEREST         5         2	28 348	328	319	229	193	187	Inventories
Other current assets         26         30         26         26         26           Liquid assets         308         565         346         83         84           Deferred taxes         0         0         0         0         0           CURRENT ASSETS         833         1,029         878         862         907           TOTAL ASSETS         1,352         1,441         1,371         1,672         1,698           SHAREHOLDERS EQUITY         419         634         602         669         755           MINORITY INTEREST         5         2 <td>97 420</td> <td>397</td> <td>367</td> <td>252</td> <td>202</td> <td>265</td> <td>Accounts receivable</td>	97 420	397	367	252	202	265	Accounts receivable
Deferred taxes	26 26	26	26	26	30	26	
Deferred charges and prepaid expenses	34 90	84	83	346	565	308	Liquid assets
CURRENT ASSETS	0 0	0	0	0	0	0	Deferred taxes
TOTAL ASSETS	72 77	72	67	26	39	47	Deferred charges and prepaid expenses
SHAREHOLDERS EQUITY         419         634         602         669         755           MINORITY INTEREST         5         2         2         2         2         2         0 </td <td>07 961</td> <td>907</td> <td>862</td> <td>878</td> <td>1,029</td> <td>833</td> <td>CURRENT ASSETS</td>	07 961	907	862	878	1,029	833	CURRENT ASSETS
SHAREHOLDERS EQUITY         419         634         602         669         755           MINORITY INTEREST         5         2         2         2         2         0           Long-term debt         277         220         93         0         0         0           Provisions for pensions and similar obligations         21         17         24         33         35           Other provisions         49         16         19         29         31           Mon-current liabilities         348         253         136         61         66           short-term liabilities to banks         95         143         170         250         150           Accounts payable         270         226         273         390         401           Advance payments received on orders         87         79         70         117         126           Other liabilities (incl. from lease and rental contracts)         76         64         76         115         124           Deferred income         40         35         36         63         68           Current liabilities (incl. from lease and rental contracts)         581         553         631         940         875	98 1,737	1,698	1,672	1,371	1,441	1,352	TOTAL ASSETS
MINORITY INTEREST	<u> </u>			<u> </u>	<u> </u>	<u> </u>	SHAREHOLDERS EQUITY
Long-term debt							
Provisions for pensions and similar obligations   21   17   24   33   35							
Other provisions         49         16         19         29         31           Non-current liabilities         348         253         136         61         66           short-term liabilities to banks         95         143         170         250         150           Accounts payable         270         226         273         390         401           Advance payments received on orders         87         79         70         117         126           Other liabilities (incl. from lease and rental contracts)         76         64         76         115         124           Deferred taxes         13         6         5         5         5           Ederred income         40         35         36         63         68           Current liabilities         581         553         631         940         875           TOTAL LIABILITIES AND SHAREHOLDERS EQUITY         1,352         1,441         1,371         1,672         1,698           Balance sheet (common size)         2021         2022         2023         2024E         2025E           Intangible assets (excl. Goodwill)         8%         5%         7%         9%         8%           Goodwill							
Non-current liabilities         348         253         136         61         66           short-term liabilities to banks         95         143         170         250         150           Accounts payable         270         226         273         399         401           Advance payments received on orders         87         79         70         117         126           Other liabilities (incl. from lease and rental contracts)         76         64         76         115         124           Deferred taxes         13         6         5         5         5         5           Deferred income         40         35         36         63         68           Current liabilities         581         553         631         940         875           TOTAL LIABILITIES AND SHAREHOLDERS EQUITY         1,352         1,441         1,371         1,672         1,698           Balance sheet (common size)         2021         2022         2023         204E         205E           Intangible assets (excl. Goodwill)         8%         5%         7%         9%         8%           Goodwill         15%         13%         16%         13%         13%							,
short-term liabilities to banks         95         143         170         250         150           Accounts payable         270         226         273         390         401           Advance payments received on orders         87         79         70         117         126           Other liabilities (incl. from lease and rental contracts)         76         64         76         115         124           Deferred taxes         13         6         5         5         5         5           Deferred income         40         35         36         63         68           Current liabilities         581         553         631         940         875           TOTAL LIABILITIES AND SHAREHOLDERS EQUITY         1,352         1,441         1,371         1,672         1,698           Balance sheet (common size)         2021         2022         2023         204E         2025E           Intragible assets (excl. Goodwill)         8%         5%         7%         9%         8%           Goodwill         15%         13%         16%         13%         13%           Property, plant and equipment         10%         7%         8%         22%         22							
Accounts payable         270         226         273         390         401           Advance payments received on orders         87         79         70         117         126           Other liabilities (incl. from lease and rental contracts)         76         64         76         115         124           Deferred taxes         13         6         5         5         5         5           Deferred income         40         35         36         63         68           Current liabilities         581         553         631         940         875           TOTAL LIABILITIES AND SHAREHOLDERS EQUITY         1,352         1,441         1,371         1,672         1,698           Balance sheet (common size)         2021         2022         2023         2024E         2025E           Intangible assets (excl. Goodwill)         8%         5%         7%         9%         8%           Goodwill         15%         13%         16%         13%         16%         13%         13%         16%         13%         13%         16%         13%         13%         16%         13%         13%         16%         13%         13%         16%         13%         13%							
Advance payments received on orders 87 79 70 117 120 Other liabilities (incl. from lease and rental contracts) 76 64 76 115 124 Deferred taxes 13 6 5 5 5 Deferred income 40 35 36 63 68 Current liabilities 581 553 631 940 875 TOTAL LIABILITIES AND SHAREHOLDERS EQUITY 1,352 1,441 1,371 1,672 1,698  Balance sheet (common size) 2021 2022 2023 2024E 2025E Intangible assets (excl. Goodwill) 8% 5% 7% 9% 8% Goodwill 15% 13% 16% 13% 13% 13% 16% 13% 13% 15% 13% 15% 13% 15% 13% 16% 13% 13% 15% 13% 16% 13% 13% 15% 13% 16% 13% 13% 15% 13% 16% 13% 13% 15% 13% 16% 13% 13% 15% 13% 16% 13% 13% 15% 13% 15% 13% 16% 13% 13% 15% 15% 15% 15% 15% 15% 15% 15% 15% 15							
Other liabilities (incl. from lease and rental contracts)         76         64         76         115         124           Deferred taxes         13         6         5         5         5           Deferred income         40         35         36         63         68           Current liabilities         581         553         631         940         875           TOTAL LIABILITIES AND SHAREHOLDERS EQUITY         1,352         1,441         1,371         1,672         1,698           Balance sheet (common size)         2021         2022         2023         2024E         2025E           Intangible assets (excl. Goodwill)         8%         5%         7%         9%         8%           Goodwill         15%         13%         16%         13%         13%         13%         13%         22%         22%         22%         13%         16%         4%							. ,
Deferred taxes							
Deferred income							
Current liabilities         581         553         631         940         875           TOTAL LIABILITIES AND SHAREHOLDERS EQUITY         1,352         1,441         1,371         1,672         1,698           Balance sheet (common size)         2021         2022         2023         2024E         2025E           Intangible assets (excl. Goodwill)         8%         5%         7%         9%         8%           Goodwill         15%         13%         16%         13%         4%							
Balance sheet (common size)   2021   2022   2023   2024E   2025E   Intangible assets (excl. Goodwill)   8%   5%   7%   9%   8%   Goodwill   15%   13%   16%   13%   13%   Property, plant and equipment   10%   7%   8%   22%   22%   Financial assets   5%   4%   5%   4%   4%   FIXED ASSETS   38%   29%   36%   48%   47%   Inventories   14%   13%   17%   19%   19%   Accounts receivable   20%   14%   18%   22%   23%   Cother current assets   2%   2%   2%   2%   2%   Liquid assets   23%   39%   25%   5%   5%   Deferred taxes   0%   0%   0%   0%   0%   Deferred taxes   100%   100%   100%   100%   SHAREHOLDERS EQUITY   31%   44%   44%   44%   MINORITY INTEREST   0%   0%   0%   0%   0%   Defore debt   21%   15%   7%   0%   0%   Provisions for pensions and similar obligations   2%   1%   2%   2%   Non-current liabilities to banks   7%   10%   12%   15%   9%   Accounts payable   20%   16%   20%   23%   24%   Advance payments received on orders   6%   5%   5%   5%   Deferred taxes   1%   0%   0%   0%   Deferred taxes   2%   2%   2%   2%   Nother liabilities (incl. from lease and rental contracts)   6%   4%   6%   7%   7%   Deferred taxes   1%   0%   0%   0%   0%   Deferred taxes   2%   5%   5%   5%   7%   7%   Deferred taxes   2%   2%   2%   2%   Non-current liabilities (incl. from lease and rental contracts)   6%   4%   6%   7%   7%   Deferred taxes   1%   0%   0%   0%   0%   Deferred taxes   2%   2%   2%   2%   Deferred taxes   2%   2%   2%   2%   2%   Deferred taxes   2%   2%   2%   2%   Deferred taxes   2%   2%   2%   2%   2%   2%   Deferred taxes   2%   2%   2%   2%   2%   2%   2%   Deferred taxes   2%   2%   2%   2%   Deferred taxes   2%   2%   2%   2%   2%   Deferred taxes   2%   2%   2%   2%   2%   Deferred taxes   2%   2%   2%   2%   2%   2%   2%   2							
Balance sheet (common size)         2021         2022         2023         2024E         2025E           Intangible assets (excl. Goodwill)         8%         5%         7%         9%         8%           Goodwill         15%         13%         16%         13%         13%           Property, plant and equipment         10%         7%         8%         22%         22%           Financial assets         5%         4%         5%         4%         4%           FIXED ASSETS         38%         29%         36%         48%         47%           Inventories         14%         13%         17%         19%         19%           Accounts receivable         20%         14%         18%         22%         23%           Other current assets         2%         2%         2%         2%         2%           Liquid assets         23%         39%         25%         5%         5%           Deferred taxes         0%							
Intangible assets (excl. Goodwill)         8%         5%         7%         9%         8%           Goodwill         15%         13%         16%         13%         13%           Property, plant and equipment         10%         7%         8%         22%         22%           Financial assets         5%         4%         5%         4%         4%           FIXED ASSETS         38%         29%         36%         48%         47%           Inventories         14%         13%         17%         19%         19%           Accounts receivable         20%         14%         18%         22%         23%           Other current assets         2%	98 1,737	1,090	1,072	1,371	1,441	1,352	TOTAL LIABILITIES AND SHAREHOLDERS EQUITY
Intangible assets (excl. Goodwill)         8%         5%         7%         9%         8%           Goodwill         15%         13%         16%         13%         13%           Property, plant and equipment         10%         7%         8%         22%         22%           Financial assets         5%         4%         5%         4%         4%           FIXED ASSETS         38%         29%         36%         48%         47%           Inventories         14%         13%         17%         19%         19%           Accounts receivable         20%         14%         18%         22%         23%           Other current assets         2%		20255	20245	2022	2022	2021	Delenes shoot (seminan sira)
Goodwill         15%         13%         16%         13%         13%           Property, plant and equipment         10%         7%         8%         22%         22%           Financial assets         5%         4%         5%         4%         4%           FIXED ASSETS         38%         29%         36%         48%         47%           Inventories         14%         13%         17%         19%         19%           Accounts receivable         20%         14%         18%         22%         23%           Other current assets         2%         2%         2%         2%         2%           Liquid assets         23%         39%         25%         5%         5%           Deferred taxes         0%         0							
Property, plant and equipment         10%         7%         8%         22%         22%           Financial assets         5%         4%         5%         4%         4%           FIXED ASSETS         38%         29%         36%         48%         47%           Inventories         14%         13%         17%         19%         19%           Accounts receivable         20%         14%         18%         22%         23%           Other current assets         2%							
Financial assets         5%         4%         5%         4%         4%           FIXED ASSETS         38%         29%         36%         48%         47%           Inventories         14%         13%         17%         19%         19%           Accounts receivable         20%         14%         18%         22%         23%           Other current assets         2% </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
FIXED ASSETS         38%         29%         36%         48%         47%           Inventories         14%         13%         17%         19%         19%           Accounts receivable         20%         14%         18%         22%         23%           Other current assets         2%         <							
Inventories							
Accounts receivable         20%         14%         18%         22%         23%           Other current assets         2%         5%         2%         2%         2% </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
Other current assets         2%         2%         2%         2%           Liquid assets         23%         39%         25%         5%         5%           Deferred taxes         0%         100%							
Liquid assets         23%         39%         25%         5%         5%           Deferred taxes         0%         4%         0% <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>							
Deferred taxes         0%         0%         0%         0%           Deferred charges and prepaid expenses         3%         3%         2%         4%         4%           CURRENT ASSETS         62%         71%         64%         52%         53%           TOTAL ASSETS         100%         100%         100%         100%         100%         100%         100%         100%         44%							
Deferred charges and prepaid expenses         3%         3%         2%         4%         4%           CURRENT ASSETS         62%         71%         64%         52%         53%           TOTAL ASSETS         100%         100%         100%         100%         100%         100%           SHAREHOLDERS EQUITY         31%         44%         44%         40%         44%           MINORITY INTEREST         0%         0%         0%         0%         0%         0%           Long-term debt         21%         15%         7%         0%         0%           Provisions for pensions and similar obligations         2%         1%         2%         2%           Other provisions         4%         1%         1%         2%         2%           Non-current liabilities         26%         18%         10%         4%         4%           Non-term liabilities to banks         7%         10%         12%         15%         9%           Accounts payable         20%         16%         20%         23%         24%           Advance payments received on orders         6%         5%         5%         7%         7%           Other liabilities (incl. from lease and renta							•
CURRENT ASSETS         62%         71%         64%         52%         53%           TOTAL ASSETS         100%         100%         100%         100%         100%         100%         100%         100%         100%         100%         44%         40%         44%         44%         40%         44%         44%         40%         44%         40%         44%         40%         44%         40%         44%         40%         44%         40%         44%         40%         44%         40%         44%         40%         44%         40%         44%         40%         44%         40%         44%         40%         44%         40%         44%         40%         44%         40%         40%         00%							
TOTAL ASSETS         100%         100%         100%         100%           SHAREHOLDERS EQUITY         31%         44%         44%         40%         44%           MINORITY INTEREST         0%         0%         0%         0%         0%         0%           Long-term debt         21%         15%         7%         0%         0%           Provisions for pensions and similar obligations         2%         1%         2%         2%         2%           Other provisions         4%         1%         1%         2%         2%         2%           Non-current liabilities         26%         18%         10%         4%         4%           short-term liabilities to banks         7%         10%         12%         15%         9%           Accounts payable         20%         16%         20%         23%         24%           Advance payments received on orders         6%         5%         5%         7%         7%           Other liabilities (incl. from lease and rental contracts)         6%         4%         6%         7%         7%           Deferred taxes         1%         0%         0%         0%         0%         0%							<u> </u>
SHAREHOLDERS EQUITY         31%         44%         44%         40%         44%           MINORITY INTEREST         0%							
MINORITY INTEREST         0%         0%         0%         0%         0%           Long-term debt         21%         15%         7%         0%         0%           Provisions for pensions and similar obligations         2%         1%         2%         2%         2%           Other provisions         4%         1%         1%         2%         2%           Non-current liabilities         26%         18%         10%         4%         4%           short-term liabilities to banks         7%         10%         12%         15%         9%           Accounts payable         20%         16%         20%         23%         24%           Advance payments received on orders         6%         5%         5%         7%         7%           Other liabilities (incl. from lease and rental contracts)         6%         4%         6%         7%         7%           Deferred taxes         1%         0%         0%         0%         0%			100%				
Long-term debt         21%         15%         7%         0%         0%           Provisions for pensions and similar obligations         2%         1%         2%         2%         2%           Other provisions         4%         1%         1%         2%         2%           Non-current liabilities         26%         18%         10%         4%         4%           short-term liabilities to banks         7%         10%         12%         15%         9%           Accounts payable         20%         16%         20%         23%         24%           Advance payments received on orders         6%         5%         5%         7%         7%           Other liabilities (incl. from lease and rental contracts)         6%         4%         6%         7%         7%           Deferred taxes         1%         0%         0%         0%         0%		44%	40%				SHAREHOLDERS EQUITY
Provisions for pensions and similar obligations         2%         1%         2%         2%           Other provisions         4%         1%         1%         2%         2%           Non-current liabilities         26%         18%         10%         4%         4%           short-term liabilities to banks         7%         10%         12%         15%         9%           Accounts payable         20%         16%         20%         23%         24%           Advance payments received on orders         6%         5%         5%         7%         7%           Other liabilities (incl. from lease and rental contracts)         6%         4%         6%         7%         7%           Deferred taxes         1%         0%         0%         0%         0%							MINORITY INTEREST
Other provisions         4%         1%         1%         2%         2%           Non-current liabilities         26%         18%         10%         4%         4%           short-term liabilities to banks         7%         10%         12%         15%         9%           Accounts payable         20%         16%         20%         23%         24%           Advance payments received on orders         6%         5%         5%         7%         7%           Other liabilities (incl. from lease and rental contracts)         6%         4%         6%         7%         7%           Deferred taxes         1%         0%         0%         0%         0%				7%			Long-term debt
Non-current liabilities         26%         18%         10%         4%         4%           short-term liabilities to banks         7%         10%         12%         15%         9%           Accounts payable         20%         16%         20%         23%         24%           Advance payments received on orders         6%         5%         5%         7%         7%           Other liabilities (incl. from lease and rental contracts)         6%         4%         6%         7%         7%           Deferred taxes         1%         0%         0%         0%         0%		2%		2%			Provisions for pensions and similar obligations
short-term liabilities to banks         7%         10%         12%         15%         9%           Accounts payable         20%         16%         20%         23%         24%           Advance payments received on orders         6%         5%         5%         7%         7%           Other liabilities (incl. from lease and rental contracts)         6%         4%         6%         7%         7%           Deferred taxes         1%         0%         0%         0%         0%							Other provisions
Accounts payable         20%         16%         20%         23%         24%           Advance payments received on orders         6%         5%         5%         7%         7%           Other liabilities (incl. from lease and rental contracts)         6%         4%         6%         7%         7%           Deferred taxes         1%         0%         0%         0%         0%					18%		Non-current liabilities
Advance payments received on orders 6% 5% 5% 7% 7% Other liabilities (incl. from lease and rental contracts) 6% 4% 6% 7% 7% Deferred taxes 1% 0% 0% 0% 0%							short-term liabilities to banks
Other liabilities (incl. from lease and rental contracts)6%4%6%7%7%Deferred taxes1%0%0%0%0%							Accounts payable
Deferred taxes         1%         0%         0%         0%				5%	5%		Advance payments received on orders
	7% 8%	7%	7%	6%	4%		Other liabilities (incl. from lease and rental contracts)
							Deferred taxes
Deferred income         3%         2%         3%         4%         4%	1% 4%	4%	4%	3%	2%	3%	Deferred income
Current liabilities         43%         38%         46%         56%         52%	2% 47%	52%	56%	46%	38%	43%	Current liabilities
TOTAL LIABILITIES AND SHAREHOLDERS EQUITY 100% 100% 100% 100%	% 100%	100%	100%	100%	100%	100%	TOTAL LIABILITIES AND SHAREHOLDERS EQUITY

2021

2022

2023





Cash flow statement (EURm)	2021	2022	2023	2024E	2025E	2026E
Net profit/loss	54	245	82	100	130	148
Depreciation of fixed assets (incl. leases)	64	24	24	25	86	88
Amortisation of goodwill	0	0	0	0	0	0
Amortisation of intangible assets	0	48	15	16	27	22
Others	-12	-230	-3	18	5	4
Cash flow from operations before changes in w/c	106	88	118	160	247	262
Increase/decrease in inventory	-26	-18	-15	-90	-9	-20
Increase/decrease in accounts receivable	-41	-23	-17	-116	-29	-24
Increase/decrease in accounts payable	69	24	19	116	11	24
Increase/decrease in other w/c positions	-13	-26	13	72	18	15
Increase/decrease in working capital	-11	-43	-1	-18	-9	-5
Cash flow from operating activities	95	44	117	143	238	257
CAPEX	-47	-40	-46	-90	-93	-94
Payments for acquisitions	-16	-22	-53	-270	0	0
Financial investments	-7	203	121	0	0	0
Income from asset disposals	4	3	5	0	0	0
Cash flow from investing activities	-66	144	26	-360	-93	-94
Cash flow before financing	29	188	143	-217	145	163
Increase/decrease in debt position	29	-57	-73	-13	-100	-100
Purchase of own shares	-21	0	-46	0	0	0
Capital measures	0	0	6	0	0	0
Dividends paid	-20	-22	-63	-33	-44	-57
Others	-9	-12	-14	0	0	0
Effects of exchange rate changes on cash	4	0	-3	0	0	0
Cash flow from financing activities	-16	-90	-193	-46	-144	-157
Increase/decrease in liquid assets	13	98	-51	-263	1	6
Liquid assets at end of period	268	366	315	52	53	59

Source: Company data; mwb research

Regional sales split (EURm)	2021	2022	2023	2024E	2025E	2026E
Domestic	106	103	131	205	221	234
Europe (ex domestic)	604	618	763	1,192	1,288	1,365
The Americas	96	110	131	204	221	234
Asia	62	67	50	79	85	90
Rest of World	134	167	151	235	254	269
Total sales	1,003	1,064	1,226	1,915	2,068	2,192

Regional sales split (common size)	2021	2022	2023	2024E	2025E	2026E
Domestic	10.5%	9.6%	10.7%	10.7%	10.7%	10.7%
Europe (ex domestic)	60.3%	58.1%	62.3%	62.3%	62.3%	62.3%
The Americas	9.6%	10.3%	10.7%	10.7%	10.7%	10.7%
Asia	6.2%	6.3%	4.1%	4.1%	4.1%	4.1%
Rest of World	13.4%	15.7%	12.3%	12.3%	12.3%	12.3%
Total sales	100%	100%	100%	100%	100%	100%





Ratios	2021	2022	2023	2024E	2025E	2026E
Per share data						
Earnings per share reported	0.74	3.76	1.19	1.48	1.92	2.19
Cash flow per share	1.47	0.69	1.78	1.79	2.32	2.58
Book value per share	6.44	9.78	9.19	10.20	11.46	12.79
Dividend per share	0.35	1.00	0.50	0.67	0.86	0.99
Valuation						
P/E	26.7x	5.3x	16.7x	13.4x	10.4x	9.1x
P/CF	13.5x	29.0x	11.1x	11.1x	8.6x	7.7x
P/BV	3.1x	2.0x	2.2x	1.9x	1.7x	1.6x
Dividend yield (%)	1.8%	5.0%	2.5%	3.4%	4.3%	5.0%
FCF yield (%)	7.4%	3.5%	9.0%	9.0%	11.7%	13.0%
EV/Sales	1.4x	1.0x	1.0x	0.8x	0.7x	0.6x
EV/EBITDA	15.4x	15.9x	9.9x	9.2x	5.3x	4.6x
EV/EBIT	34.6x	-553.6x	14.4x	12.4x	9.2x	7.5x
Income statement (EURm)						
Sales	1,003	1,064	1,226	1,915	2,068	2,192
yoy chg in %	-20.1%	6.1%	15.3%	56.2%	8.0%	6.0%
Gross profit	379	393	491	709	827	877
Gross margin in %	37.8%	36.9%	40.0%	37.0%	40.0%	40.0%
EBITDA	90	70	126	163	265	283
EBITDA margin in %	9.0%	6.6%	10.3%	8.5%	12.8%	12.9%
EBIT	40	-2	86	121	152	173
EBIT margin in %	4.0%	-0.2%	7.1%	6.3%	7.3%	7.9%
Net profit	48	243	78	97	126	143
Cash flow statement (EURm)						
CF from operations	95	44	117	143	238	257
Capex	-47	-40	-46	-90	-93	-94
Maintenance Capex	0	0	0	25	86	88
Free cash flow	48	4	71	53	145	163
Balance sheet (EURm)						
Intangible assets	312	262	319	373	346	324
Tangible assets	133	95	110	375	382	388
Shareholders' equity	419	634	602	669	755	846
Pension provisions	21	17	24	33	35	37
Liabilities and provisions	443	395	306	311	215	118
Net financial debt	65	-203	-83	168	68	-36
w/c requirements	96	90	138	179	195	204
Ratios						
ROE	11.7%	38.3%	13.0%	15.0%	17.3%	17.7%
ROCE	4.6%	-0.2%	9.5%	12.3%	15.7%	18.1%
Net gearing	15.4%	-32.0%	-13.8%	25.1%	9.0%	-4.3%
Net debt / EBITDA	0.7x	-2.9x	-0.7x	1.0x	0.3x	-0.1x
Source: Company data: mwh research						





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