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Explore the Kontron Group

We are a fast-moving multinational technology leader.

Acquisition of the majority in KATEK SE

18th January 2024

Our biggest acquisition so far



Date	Action	Impact	Comment
2 Jan	LOI signed for 59.4%	Start DD	Min EUR 400k cost
17 Jan	Financial + tax DD completed	Ebner Stolz	
17 Jan	Legal DD completed	Pinsent Mason	
17 Jan	Commercial DD completed	Kontron internal resources	
18 Jan	Signing SPA	Announcement + conference call	Start regulatory approval processes in Germany, Austria and United States
March	Close SPA for 59.4%	Consolidate	Changes in Katek SVB + Mgmt; Preparation of mandatory tender offer
April	Mandatory tender offer	Offer to freefloat	Prepare delisting

The transaction details



- Kontron signed an agreement to buy 8,587,138 shares (= approx. 59.4%) of KATEK SE from Primepulse SE
- > Signing is conditional to antitrust approvals closing expected in March 2024
- > Price for the stake: EUR 128.8m (EUR 15 per share), no capital increase for financing expected
- Following the closing, Kontron will release a mandatory tender offer to acquire 100% in Katek at EUR
 15 per share and delist Katek
- > Optional Kontron share offer for KATEK shareholders pending Bafin approval

About Katek SE

- Katek SE is a technology company active in electronics and GreenTec listed in the prime market in Frankfurt
- > Katek forecasted more than EUR 750m revenues for 2023 and employs approx. 3,200 people
- > Main product and technology are control for solar systems and smart wall chargers for electric cars

KATEK: International company with German headquarter

Strong Footprint as First Mover with Green Technologies



eMobility, Renewables/Solar,
Aerospace & Defense, ElectronicsImage: Constant of the system>1,500 customers
(e.g. Porsche, Viessmann, Bosch)EUR >750m (2023E)
RevenuesImage: Constant of the systemImage: Constant of the systemImage: Constant of the systemHQ Munich, Germany
Footprint in Europe,
North America and AsiaEUR 38m (2023E) adj. EBITDA
EUR 26.8m (1-9M 2023) opCFImage: Constant of the systemImage: Constant of the system>3,200 employees



- > At closing Klaus Weinmann (Chairman) and Markus Saller will leave Katek's SVB
- > Kontron will propose 2 new SVB Members
- > Constanze Chwallek will stay at the SVB to represent independent shareholders
- CEO Rainer Koppitz will resign Feb 29th 2024 but supports the transaction as an advisor. He is expected to be replaced in March by Kontron CEO Hannes Niederhauser
- > CFO Dr Johannes Fues will leave KATEK end of April 2024, but is expected to join Kontron's management board responsible for the new division "GreenTec"

An industry changing merger – but smooth integration expected

- > Integration risks low:
 - > Similar beliefs
 - > Same language
 - Complementary markets and products
 - > Entrepreneurial culture
 - > Close partnership since many years
 - > Identified home ports for technologies and products to flourish



Investment Rationale: Complementary solutions

Transform pioneering Green Technologies with leading IoT software

KATEK

Pioneering Green technologies

- Power electronics (inverters) for solar energy storage systems
- > Charging solutions for electric vehicles



Leading IoT Software technology provider

- > Internet access with Firewall security
- > Remote control and grids
- Remote maintenance

- Upgrade GreenTec products
- > Increase Gross Margin > 5%
- > Increase profitability > 5%

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KATEK

Lead the category

KATEK products

Strong foothold in green technologies



Electronics manufacturing

eMobility



Electronic prototyping, production and end-of-life services for complex and fast-moving products



Intelligent charging solutions for electric vehicles (certified automotive supplier)



Hybrid inverters and energy storage systems for solar energy solutions with associated cloud software

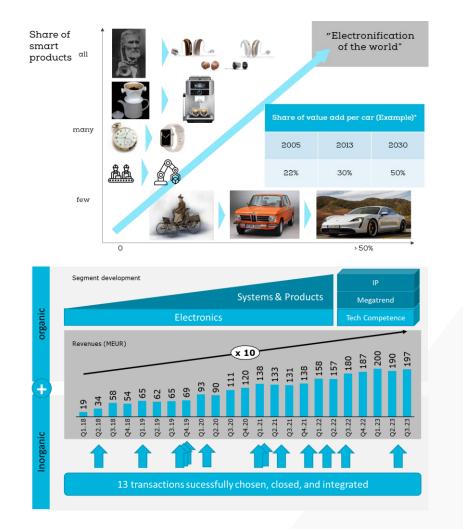
Air & Defense



Highly complex products for critical applications, prototyping and low to medium-volume production (ITAR-registered)

KATEK background: 5 years of successful strategy implementation





Strategic Objectives (2019)

- > Become a Market Leader for High Value
- **Electronics in Europa**
- > Cover entire Value Chain of Electronics,

especially Engineering, Prototyping & Production

- > Strong Organic & Inorganic Growth
- > Serve European Customers Globally

"Local2Local"

Build a new Segment "Systems & Products"
 with strong GreenTec Portfolio

Phase I fully achieved, Phase II accelerated by Kontron Merger

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All Strategic Milestones **Phase I** achieved:

- Strongest growth in the European electronics industry (10-folding revenues since start)
- Electronics partner of choice for leading German and European brands (Porsche, Viessmann, Bosch, and other)
- Successful Establishment of Segment
 Systems & Products with Green Tech DNA
- From southern German provider to multinational company (Europe, USA, Canada, Malaysia and Singapore)
- > Use crisis such as the pandemic, supply bottlenecks for chips, etc. to massively expand market shares

Phase II: Turn size into profit

- Strategy phase already started and announced in Q3 2023
- Ready for the next bold thing: Merger with Kontron offers best opportunity to pursue future growth and profitability targets

Kontron financials – after KATEK acquisition

Agenda 2025 will be achieved



in EUR m	Kontron 2023E	Kontron (incl. Katek) 2024E	Comment
Revenues	1,200	1,900	Agenda 2025 within reach
Gross Margin (in %)	39%	37%	Phase out low margin business to achieve > 40% in 2025
Net profit	>72m	100	39% net profit growth (2024) after 28% in 2023
Employees	Approx. 4,700	Approx. 8,000	Increasing manpower & engineering strength
Equity ratio	39%	37%	2025: Back to 40%
Cash	292 (9/23)	255	Assumptions: no additional share buy backs; Already in place: EUR 130m non-utilized lines
Net cash	>70	-95	<0.75x EBITDA expected, will improve in view of planned inventory reduction

Liquidity and cash development (expected)

Net cash inflow will outweigh net cash outflow in 2024



Cash inflow				
Dec 23	1-12 2024E		Apr 24E	
+39m cash from Vinci +€€ Net cash position	+€€ Inventory reduc	ction	+124m Refinancing of SSD + approx. 125m new debt for purchase price	
	-130m Pay for 59% of Katek shares	-55m tender offer launched	-124m repay SSD	
	Feb 24E	Mar 24E	Apr 24E	
Cash outflow				

Planned deal timeline

Highlights of Transaction



18 January pending		nding	March		April/May	
	Announcement acquisition of 59.4% of Katek SE shares	Issuance of the necessary antitrust approvals	Completing acquisition of 59.4% of Katek SE shares	Mandatory Take-Over Offer for remaining Katek SE shareholders	Completion mandatory takeover offer + Delisting	
	End of Share buyback program II 2023		Consolidation of Katek SE		Integration of Katek business initiated	
January N		1arch	April	/May		

Kontron 2024 – incl. KATEK (preliminary structure)

10 new divisions in 3 segments



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KATEK

New Guidance (incl. KATEK)

2024E: Net profit of EUR 100m and revenues of EUR 1,900m



New Guidance 2024 & Outlook 2025				
(in EUR million)	2024E (excl. M&A) old	2024E (incl. Katek) new	2025target (incl. M&A) old	2025target (incl. Katek) new
Revenue	1,400m	1,900m	2,000m	2,200m
Net Profit	>87m	100m	140m	140m

Vision 2030 confirmed: Transformation to IoTaaS / SLAs will boost Net Earnings close to 10%

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