kontron

Explore the Kontron Group

We are a fast-moving multinational technology leader.

Acquisition of the majority in KATEK SE

18th January 2024

Our biggest acquisition so far



Date	Action	Impact	Comment
2 Jan	LOI signed for 59.4%	Start DD	Min EUR 400k cost
17 Jan	Financial + tax DD completed	Ebner Stolz	
17 Jan	Legal DD completed	Pinsent Mason	
17 Jan	Commercial DD completed	Kontron internal resources	
18 Jan	Signing SPA	Announcement + conference call	Start regulatory approval processes in Germany, Austria and United States
March	Close SPA for 59.4%	Consolidate	Changes in Katek SVB + Mgmt; Preparation of mandatory tender offer
April	Mandatory tender offer	Offer to freefloat	Prepare delisting

The transaction details



- Kontron signed an agreement to buy 8,587,138 shares (= approx. 59.4%) of KATEK SE from Primepulse SE
- > Signing is conditional to antitrust approvals closing expected in March 2024
- > Price for the stake: EUR 128.8m (EUR 15 per share), no capital increase for financing expected
- Following the closing, Kontron will release a mandatory tender offer to acquire 100% in Katek at EUR
 15 per share and delist Katek
- > Optional Kontron share offer for KATEK shareholders pending Bafin approval

About Katek SE

- Katek SE is a technology company active in electronics and GreenTec listed in the prime market in Frankfurt
- > Katek forecasted more than EUR 750m revenues for 2023 and employs approx. 3,200 people
- > Main product and technology are control for solar systems and smart wall chargers for electric cars

KATEK: International company with German headquarter

Strong Footprint as First Mover with Green Technologies



eMobility, Renewables/Solar,
Aerospace & Defense, ElectronicsImage: Constant of the system>1,500 customers
(e.g. Porsche, Viessmann, Bosch)EUR >750m (2023E)
RevenuesImage: Constant of the systemImage: Constant of the systemImage: Constant of the systemHQ Munich, Germany
Footprint in Europe,
North America and AsiaEUR 38m (2023E) adj. EBITDA
EUR 26.8m (1-9M 2023) opCFImage: Constant of the systemImage: Constant of the system>3,200 employees



- > At closing Klaus Weinmann (Chairman) and Markus Saller will leave Katek's SVB
- > Kontron will propose 2 new SVB Members
- > Constanze Chwallek will stay at the SVB to represent independent shareholders
- CEO Rainer Koppitz will resign Feb 29th 2024 but supports the transaction as an advisor. He is expected to be replaced in March by Kontron CEO Hannes Niederhauser
- > CFO Dr Johannes Fues will leave KATEK end of April 2024, but is expected to join Kontron's management board responsible for the new division "GreenTec"

An industry changing merger – but smooth integration expected

- > Integration risks low:
 - > Similar beliefs
 - > Same language
 - Complementary markets and products
 - > Entrepreneurial culture
 - > Close partnership since many years
 - > Identified home ports for technologies and products to flourish



Investment Rationale: Complementary solutions

Transform pioneering Green Technologies with leading IoT software

KATEK

Pioneering Green technologies

- Power electronics (inverters) for solar energy storage systems
- > Charging solutions for electric vehicles



Leading IoT Software technology provider

- > Internet access with Firewall security
- > Remote control and grids
- Remote maintenance

- Upgrade GreenTec products
- > Increase Gross Margin > 5%
- > Increase profitability > 5%

kontron

KATEK

Lead the category

KATEK products

Strong foothold in green technologies



Electronics manufacturing

eMobility



Electronic prototyping, production and end-of-life services for complex and fast-moving products



Intelligent charging solutions for electric vehicles (certified automotive supplier)



Hybrid inverters and energy storage systems for solar energy solutions with associated cloud software

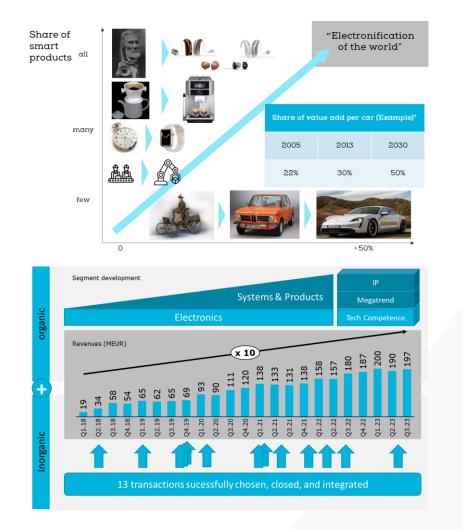
Air & Defense



Highly complex products for critical applications, prototyping and low to medium-volume production (ITAR-registered)

KATEK background: 5 years of successful strategy implementation





Strategic Objectives (2019)

- > Become a Market Leader for High Value
- **Electronics in Europa**
- > Cover entire Value Chain of Electronics,

especially Engineering, Prototyping & Production

- > Strong Organic & Inorganic Growth
- > Serve European Customers Globally

"Local2Local"

Build a new Segment "Systems & Products"
 with strong GreenTec Portfolio

Phase I fully achieved, Phase II accelerated by Kontron Merger

kontron KATEK Lead the category

All Strategic Milestones **Phase I** achieved:

- Strongest growth in the European electronics industry (10-folding revenues since start)
- Electronics partner of choice for leading German and European brands (Porsche, Viessmann, Bosch, and other)
- Successful Establishment of Segment
 Systems & Products with Green Tech DNA
- From southern German provider to multinational company (Europe, USA, Canada, Malaysia and Singapore)
- > Use crisis such as the pandemic, supply bottlenecks for chips, etc. to massively expand market shares

Phase II: Turn size into profit

- Strategy phase already started and announced in Q3 2023
- Ready for the next bold thing: Merger with Kontron offers best opportunity to pursue future growth and profitability targets

Kontron financials – after KATEK acquisition

Agenda 2025 will be achieved



in EUR m	Kontron 2023E	Kontron (incl. Katek) 2024E	Comment
Revenues	1,200	1,900	Agenda 2025 within reach
Gross Margin (in %)	39%	37%	Phase out low margin business to achieve > 40% in 2025
Net profit	>72m	100	39% net profit growth (2024) after 28% in 2023
Employees	Approx. 4,700	Approx. 8,000	Increasing manpower & engineering strength
Equity ratio	39%	37%	2025: Back to 40%
Cash	292 (9/23)	255	Assumptions: no additional share buy backs; Already in place: EUR 130m non-utilized lines
Net cash	>70	-95	<0.75x EBITDA expected, will improve in view of planned inventory reduction

Liquidity and cash development (expected)

Net cash inflow will outweigh net cash outflow in 2024



Cash inflow				
Dec 23	1-12 2024E		Apr 24E	
+39m cash from Vinci +€€ Net cash position	+€€ Inventory reduc	ction	+124m Refinancing of SSD + approx. 125m new debt for purchase price	
	-130m Pay for 59% of Katek shares	-55m tender offer launched	-124m repay SSD	
	Feb 24E	Mar 24E	Apr 24E	
Cash outflow				

Planned deal timeline

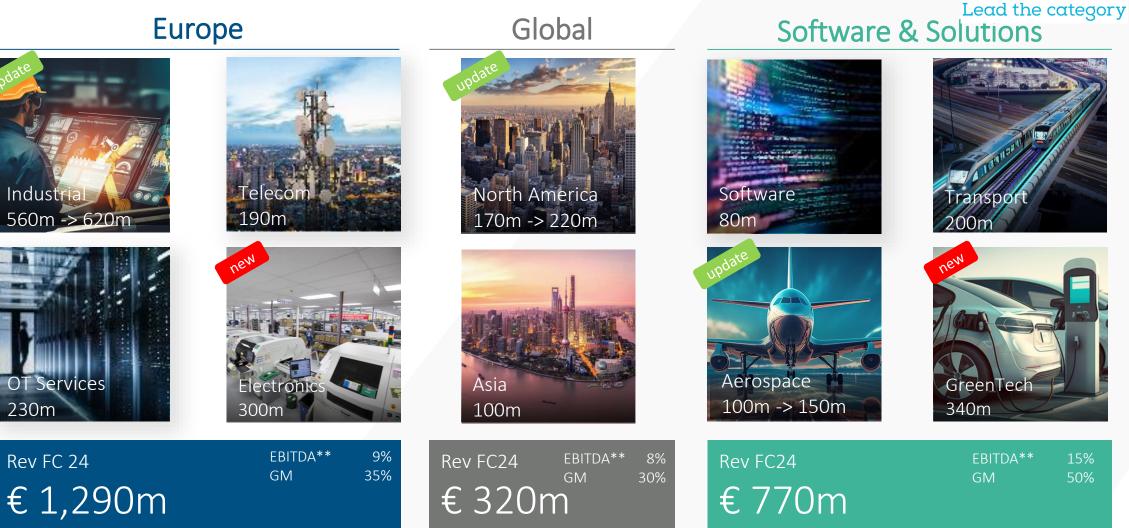
Highlights of Transaction



18 January pending		nding	March		April/May	
	Announcement acquisition of 59.4% of Katek SE shares	Issuance of the necessary antitrust approvals	Completing acquisition of 59.4% of Katek SE shares	Mandatory Take-Over Offer for remaining Katek SE shareholders	Completion mandatory takeover offer + Delisting	
	End of Share buyback program II 2023		Consolidation of Katek SE		Integration of Katek business initiated	
January N		1arch	April	/May		

Kontron 2024 – incl. KATEK (preliminary structure)

10 new divisions in 3 segments



kontron

KATEK

New Guidance (incl. KATEK)

2024E: Net profit of EUR 100m and revenues of EUR 1,900m



New Guidance 2024 & Outlook 2025				
(in EUR million)	2024E (excl. M&A) old	2024E (incl. Katek) new	2025target (incl. M&A) old	2025target (incl. Katek) new
Revenue	1,400m	1,900m	2,000m	2,200m
Net Profit	>87m	100m	140m	140m

Vision 2030 confirmed: Transformation to IoTaaS / SLAs will boost Net Earnings close to 10%

kontron

Disclaimer

This document includes 'forward-looking statements'. Forward-looking statements are all statements, which do not describe facts of the past, but containing the words "believe", "estimate", "expect", "anticipate", "assume", "plan", "intend", "could", and words of similar meaning. These forward-looking statements are subject to inherent risks and uncertainties since they relate to future events and are based on current assumptions and estimates of Kontron AG, which might not occur at all or occur not as assumed. They therefore do not constitute a guarantee for the occurrence of future results or performances of Kontron AG. The actual financial position and the actual results of Kontron AG, as well as the overall economic development and the regulatory environment may differ materially from the expectations, which are assumed explicitly or implicitly in the forward-looking statements and do not comply to them. Analysts and investors, and any other person or entity that may need to take decisions or prepare or release opinions about the shares / securities issued by Kontron AG are cautioned not to place undue reliance on those forward-looking statements, which speak only as of the date of this document. Past performance cannot be relied upon as a guide to future performance.

Except as required by applicable law, Kontron AG undertakes no obligation to revise these forward-looking statements to reflect events and circumstances after the date of this presentation, including, without limitation, changes in Kontron's business or strategy or to reflect the occurrence of unanticipated events. The financial information and opinions contained in this document are unaudited and are subject to change without notice. This document contains summarized information or information that has not been audited. In this sense, this information is subject to, and must be read in conjunction with, all other publicly available information, including if it is necessary, any fuller disclosure document published by Kontron AG. None of the Company, its subsidiaries or affiliates or by any of its officers, directors, employees, advisors, representatives or agents shall be liable whatsoever for any loss however arising, directly or indirectly, from any use of this document its content or otherwise arising in connection with this document.

This document or any of the information contained herein do not constitute, form part of or shall be construed as an offer or invitation to purchase, subscribe, sale or exchange, nor a request for an offer of purchase, subscription, sale or exchange of shares / securities of Kontron AG, or any advice or recommendation with respect to such shares / securities. This document or a part of it shall not form the basis of or relied upon in connection with any contract or commitment whatsoever.

This document does not constitute an offer to purchase securities in the United States, Canada, Australia, South Africa and Japan. Securities, including the bond of Kontron AG may not be sold or offered for sale within the United States or to or for the account of / in favor of US citizens (as defined in Regulation S under the U.S. Securities Act of 1933 in the current version (the "Securities Act") unless they are registered under the regulations of the Securities Act or unless they are subject to an exemption from registration. Neither Kontron AG nor any other person intend to register the offer or a part thereof in the United States or to make a public offer of the securities in the United States.

kontron

Explore the Kontron Group

We are a fast-moving multinational technology leader.

